Needs Improvement (1 – 3)	Average (4 – 7)	Strong (8 – 10)
Conflict apparent among officers /	Most officers work well together	Officers work well together, agree
members. Several line officer	yet are not clear on their duties	on the vision and priorities; are
chairs unfilled and others held by	and responsibilities	well grounded on their
Past Masters	and responsionnes	responsibilities
Past Masters		responsibilities
Officers do not chair various	Officers sometimes serve on	Officers chair or sit on social, adm
committees while ascending the	committees while ascending the	and building committees while
line	line	ascending line
	inte	
No meeting agenda; Master	<u>Secretary</u> prepares <u>HIS</u> agenda	Master leads the meeting with
always defers to the Secretary	with minimal input from the	HIS agenda developed with the
	Master	Secretary
No officer meetings	Some officer meetings, often bring	Regular effective officer meetings
	up the same issues and deal with	All line officers have job
	near term activities	descriptions
Unable to have Lodge social and	Struggle to get volunteers for	Ample volunteers for Lodge
fundraising activities due to the	Lodge activities	activities
lack of planning or volunteers	Louge activities	activities
Many repeat officers.	Mostly first time line officers	Strong progressive line.
Wally repeat officers.	Wostly hist time line officers	strong progressive me.
GL / State / IRS reports and bill	GL / State / IRS reports and bill	GL / IRS reports and bills handled
payments constantly late	payments sometimes late	in a timely manner
Never or seldom represented at	Sometimes represented at District	Regularly represented at District
District officer meetings	officer meetings	officer meetings
Lodge meetings and events not	Some Lodge meetings and events	Lodge meetings and events are
added to the District calendar	are added to the District calendar	added to the District calendar
added to the District calendar	are added to the District calendar	
Many officer email addresses	Most officer email addresses have	All officer and many member
have not been added to MORI	been added to MORI	email addresses have been added
		to MORI
Officers and members do not	Officers and members frequently	Strong exemplification of proper
appear aware of proper Masonic	vary from proper Masonic protocol	Masonic protocol
protocol		
No incorporated building		Building Assn is incorporated and
association for Masonic-owned		has separate Tax ID
property or Lodge & building		
association sharing tax ID	Most officers are knowledgeable of	Good officer knowledge of
5	Constitution and Lodge bylaws.	Constitution and Lodge bylaws
Violations of bylaws and	÷ ,	
Constitution	Limited use of MORI	Lodge uses MORI for monthly
		reporting and dues processing

odge vision and planning (including Excellence Award) – DDGM Rating			
Needs Improvement (1 – 3)	Average (4 – 7)	Strong (8 – 10)	
Lodge is not pursing the Excellence Award; has not developed a vision for itself, a self-improvement plan or an activities schedule	Lodge officers prepare and follow a skeletal annual plan (schedule) of activities	Lodge officers and members have a strong sense of a desired future direction of the Lodge	
Lodge essentially runs from meeting to meeting without long- term direction	Periodic officer planning meetings are held	Officer planning meetings are regularly held to schedule activities, assign officer and committee responsibilities	
No or minimal financial planning or operating budget	Rough annual budget and assessment of future financial needs and risks.	Annual Lodge budgeting and financial planning	
The Lodge has not identified opportunities and needs, as well as financial and other threats to long-term Lodge viability		The Lodge has identified financial needs and developed fundraising programs and other financial solutions.	
The Lodge is not taking advantage of Charitable Foundation grants.	The Lodge takes advantage of some Masonic Charitable Foundation grants.	The Lodge makes regular use of Charitable Foundation grants	
Officers are unaware of member interests and District / Grand Lodge assistance and resources available Officers and members do not seek assistance in plotting a course	Lodge officers and members are interested and willing to invest time and resources to strengthen the Lodge and address its challenges and threats The Lodge is discussing its future as	Strategies and priorities have been established (with input from the membership) and resources allocated to strengthen multiple aspects of Lodge operations and activities	
forward	well as options and priorities to add Value to being a member of the Lodge as well as the Lodge being an important part of the community	Lodge optimizes participation in District-wide planning and scheduling	
Lodge appears unaware of Excellence Award program	Lodge has done some planning towards Excellence Award	Lodge is eagerly pursing the Excellence Award	

Lodge vision and planning (including Excellence Award) – DDGM Rating _

Candidate and membership development & retention – DDGM Rating			
Needs Improvement (1 – 3)	Average (4 – 7)	Strong (8 – 10)	
The Lodge does not have an organized approach to attract good men to the Craft	A few Lodge members periodically hold a fellowship night or other membership development activities on a Lodge or District basis, but there is minimal activity to regularly identify and pursue men of good report who might be interested in Masonry	The Lodge regularly holds effective fellowship nights or other membership development activities that involve many Lodge members; potential candidates are invited to suppers, non-ritual educational programs and social events	
The Lodge does not assign mentors to candidates and new members	The Lodge has a base-line mentoring program and often takes new Masons to visit other Lodges	The Lodge has an effective mentoring program	
Candidates are not told about, encouraged to pursue, or assisted in competing the Masonic Rookie Award	Some candidates pursue the Masonic Rookie Award but more member support needed	Candidates regularly complete the Masonic Rookie Award	
Little personal or formal communication with members	Provides some communications with members that do not regularly go to meetings.	Has a regular communications program with all members.	
Minimal visitation of shut-in and other non-attending Brethren and widows	Does some shut in and widow visits and maintains contact.	Has a regular program to visit shut-ins and widows.	
Does not normally do a comprehensive annual history report.	Does an annual history report and submits it to Grand Lodge but does not provide it to the members.	Does a comprehensive and detailed annual history report and provides it to all members.	
The Lodge does not reach out to non-participating members Little outreach before suspending a member for NPD	Officers sometimes reach out to members but not enough done to avoid suspending members for NPD	Active personal outreach to inactive Brethren and those subject to possible suspension	

Fraternal and social programs – D		Strong (9, 10)
Needs Improvement (1 – 3)	Average (4 – 7)	Strong (8 – 10)
The Lodge is cold and	The Lodge welcomes visiting	The Lodge is known for its strong
unwelcoming to visitors and even	Brethren and members enjoy being	fraternal relations, its practice of
its own Brethren	in each other's company	brotherly love and affection
		Brethren enjoy being in each
		other's company
Lodge does not host its own or		
participate in District fraternal,	Officers and members sometimes	Lodge actively helps to plan and
fundraising and social activities	participate in District activities	participate in District activities
	participate in District activities	participate in District activities
Lodge does not travel as a body to	Lodge members occasionally travel	Lodge travels as a body to other
other Lodges and Districts	to other Lodges and Districts	Lodges and Districts
other louges and Districts	to other lodges and Districts	
Members tend to think that	Lodge occasionally holds a program	Lodge hosts Table Lodges and
Masonry is a "a man's	for ladies, widows or children	other social and fraternal
organization" and does not offer	for facility, who was of efficient	activities
-	The lodge hosts at least one family	activities
programs for ladies, widows and		The leader helds would be foundly
children	event each year.	The lodge holds multiple family
		events and has an active program
		for ladies, widows and children

Fraternal and social programs – DDGM Rating _

Community presence and charity – DDGM Rating

Needs Improvement (1 – 3)	Average (4 – 7)	Strong (8 – 10)
The community is generally unfamiliar with the presence and activities of the Lodge	The community is generally aware of the Lodge but does not consider it important to the fabric of society	The community considers the Lodge as being vital to the fabric of society
The Lodge does not participate in community fairs, events	Lodge participates in some community fairs, events	The Lodge actively participates in community fairs, events
Few Members are active in municipal government, public safety, religious and social organizations	Members are active in municipal government, public safety, religious and social organizations	Members are active in municipal government, public safety, religious and social organizations
The Lodge does not involve itself in town activities and does not employ any of the Charitable	The Lodge utilizes Charitable Foundation grant program	The Lodge utilizes multiple (at least two) Charitable Foundation grant programs
Foundation grant programs The Lodge does not involve itself in addressing the needs of the community and its citizens	Lodge assistance is low key and is usually confined to only those associated with the Lodge	The Lodge regularly assists people and organizations in need of help and makes the Lodge hall available for other organizations and fundraising efforts